Risk Management Working Group Update

Martha Marsh President and CEO Stanford Hospital and Clinics Tom Noonan CEO and Chairman Internet Security Systems

March 28, 2005 NIAC Coordination Draft

-

Agenda

- Attributes of maturity
- □ Risk management across industries
- □ Government intervention
- Next Steps
 - Complete cross-industry risk management analysis
 - Public-private sector benchmarking study
 - Socialize findings

NIAC Coordination Draft

Attributes of Maturity

- Predictive risk management is enhanced when predicated upon past performance
- Mature risk management
 - Free market impacts competitiveness
 - Legal precedent provides foundation for qualitative nature of risk management
 - Highly actuarialized data; mature understanding of failure mechanisms and failure indicators
 - Proximity between actuaries, indicators, and decision-makers
- ☐ Immature risk management includes inverse attributes of maturity

NIAC Coordination Draft

Risk Management Across Industries

- Across all industries, there exist examples of mature and immature risk management; some areas are becoming more mature over time
- ☐ Areas that lend themselves well to predictive analysis include:
 - Airline safety
 - Automobile insurance
- ☐ Areas that *do not* lend themselves well to predictive analysis include:
 - Natural events (e.g. weather, earthquakes, etc.)
 - Commodities
- Areas that are emerging from poorly predictive to more mature analysis include:
 - Network or infrastructure disruptions

NIAC Coordination Draft

Next Steps

- □ Complete analysis of industry risk management
 - Maturity models; risk management methodologies
 - Spectrum of acceptable/unacceptable risk
 - Cross-sector risk management commonalities
 - Examples of government intervention in RM
- Complete benchmark against DHS risk management study
- ☐ Develop and socialize specific findings and recommendations within next 60 days

NIAC Coordination Draft

Discussion

☐ Questions?

NIAC Coordination Draft